



Dealing with Aging Electrical Infrastructure

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Background

Definition of Infrastructure:

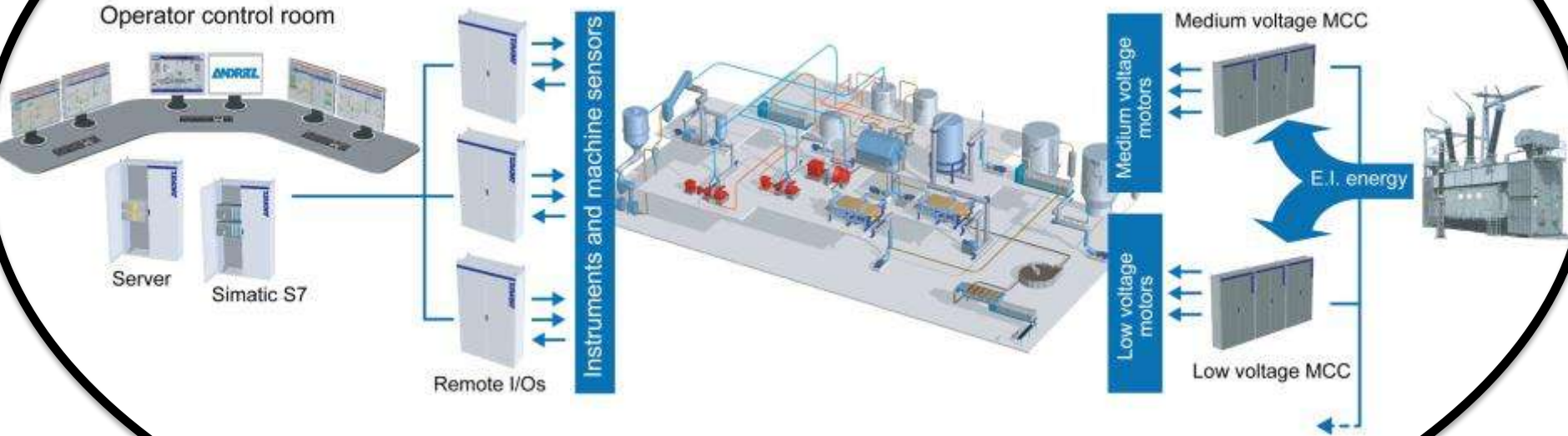
- “A set of interconnected structural elements that provide framework supporting an entire structure.”
- In terms of an electrical system we can define them as:
 - Substation
 - Power Distribution
 - Control System and Networks
 - Field Devices and Instrumentation
 - Wiring Systems

Electrical Infrastructure

Controls

E&I Field Equipment

Power



Issues

- Hard to get money approved to fund infrastructure replacement
- Interruption of operations can be minimized with proper planning but is unavoidable.
- Depending on the size of the facility and the scope of the upgrades they often require multi-year staged solutions
- Requires a strong commitment from management to stay the course

Assessment

Do you know where you are starting from or is an audit required?

System Documentation and Baseline

- Power System Model
- Plant wide Motor & Load List
- Process Flow sheets or P&IDs
- Instrument/Device List
- I/O List

Assessment

How do we sell it upstairs?

Define your Assessment Criteria

- Equipment Reliability
- Maintenance
- Safety Systems
- Ability to absorb planned Growth



Assessment

How Much does this Cost?



Assessment

Methods of Assessment

There are complex methods to assess reliability

Reference – IEEE Gold Book

- Statistics for Mean times between failures for Specific Equipment
- Statistics for Mean time to repair failures
- Can use facility downtime/Hour figures to examine potential costs
- Can use these types of methods for justification

Assessment

Methods of Assessment

TABLE II
PUMPHOUSE CUT-SETS OF EXISTING ELECTRICAL SYSTEM

Cut Set	λ Failures per year	Critical Demand period months/year	Adjusted λ Failures per year	Annual Probability of Failure F1	30-year Probability of Failure F30
1. Loss of switchgear PDP#401-1	0.01428	6	0.00714	1:140	1:5.2
2. Loss of main and standby transformers	2.0 E-6	6	1.0 E-6	1:1.0 E+6	1:33,333
3. Loss of traveling screen motor	0.0824	1	0.00687	1:146	1:5.4
Pumphouse Totals			0.014	1:72	1:2.9

TABLE III
ANNUAL RISK COST SUMMARY FOR PUMPHOUSE SWITCHGEAR

Description	Annual Probability of Failure	Single Loss Cost	Annual Risk Cost ARC
Existing installation	1:140	\$100 million	\$714,000
Upgrade Option #1	1:1.25 E+6	\$100 million	\$80
Upgrade Option #2	1:1470	\$100 million	\$68,000

Assessment

Simple Assessment Method – By elements

Good	0
Consideration	1
Partial Upgrade Required	2
Full Upgrade Required	3
Hazardous or Must Do	4

Category	Arc Flash	Personnel Safety	Reliability	Maintenance	Code/Regulatory	Environmental	Other
Weights	1.5	1.5	1.25	1	1	1	0.75

Identified Area of Concern	Notes	Arc Flash	Personnel Safety	Reliability	MSHA Issues	Code/Regulatory	Environmental	Other	Priority Rating
Main Substation - TFRs		2	2	2	0	0	3	1	12.25
Main Substation - Switchgear		4	3	3	0	1	0	2	16.75
Main Substation - Structure/ Grounding									0
Distribution Feeders/Cabling									0
Distribution Equipment (TFRs & PDCs)									0
Electrical Rooms									0
Motor Control Centres									0
Motor Branch Circuit Wiring Systems									0
Instrumentation and Control Devices									0
Control System Wiring									0
Control System Hardware									0
Control System Network Wiring									0

Assessment

Simple Assessment Method – By Process Areas & Elements

Good	0
Consideration	1
Partial Upgrade Required	2
Full Upgrade Required	3
Hazardous or Must Do	4

Category	TFRs	Switchgear	Feeders	MCCs/PDCs	Controls	Field Devices	Wiring Systems	Maintenance
Weights	1.5	1.5	1.25	1.25	1	1	1	1

Identified Area of Concern	Notes	TFRs	Switchgear	Feeders	MCCs/PDCs	Controls	Field Devices	Wiring Systems	Maintenance	Priority Rating
Process Area 1		1	3	2	3	3	0	0	2.5	17.75
Process Area 2		0	0	1	1	3	2	2	2	11.5
Process Area 3										0
Process Area 4										0
Process Area 5										0
										0
										0
										0
										0
										0
										0

Assessment

Analyze the Assessment Results

Questions to Ask

- What is the expected operating life of the facility?
- Lifespan will help determine the extent and degree of upgrades
- Based on outcome of the assessment and Operations needs, formulate a preliminary plan of execution based on defined priorities



Planning Considerations

If this was a new facility, would it be designed the same way?

Design Criteria

- Utilization Voltages
- System Grounding Methods
- MV Motors
- Drive Systems
- Cabling Methods
- Process Area Segregation
- Critical Loads

Planning Considerations

What New Technology do you want to implement?

New Technology

- Control System Hardware/Software Upgrade
- Fiber Optic networks
- Smart Transmitters
- Smart MCC's
- Digital Protection Relays and Power Metering
- Arc Flash Rated Distribution Equipment



Planning Considerations

Estimate Costs

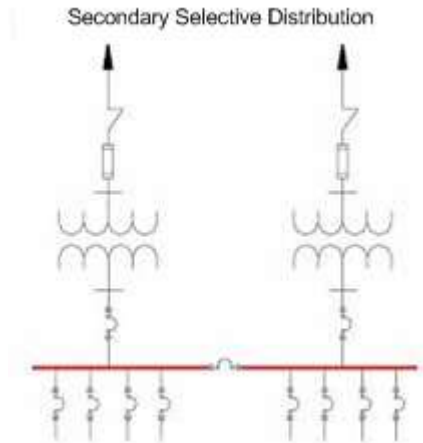
- Directly Purchased Equipment
- Installation Materials and Labour
- Internal Resources for Labour or External Contractor?
- Construction Management
- Engineering
- Define Accuracy of Estimate
- May need to consider escalation if duration is several years

Planning Considerations

Other Considerations

Future growth and expansion requirements?

- What capital plans are underway that will impact infrastructure requirements
 - New Process Areas
 - Mechanical Upgrades impacting connected load
- Consider them now as you can plan for future expansion requirements should they come about
- Engage other internal groups early in the process to get buy-in



Constructability

How do you minimize impact on existing operations

This will depend on the level of upgrades required and the plant physical limitations

- Look for physical space to build the new system in parallel
- Once in place, cutovers from old to new can be scheduled and possibly aligned with other planned outages
- Utilize Process Area Buffers in your system segregation design to buy cutover time and also future shutdown isolation

Summary

Process Workflow

To Summarize the Approach:

If required perform an audit to baseline the current system

- Analyze the current system needs or deficiencies
- Define the new design methods/approach
- Define new technology to implement
- Do a ROM estimate of the costs
- Consider constructability issues and operations impact
- Define a work package scope and rough schedule
- Duration of overall plan will be determined by cash flow requirements and coordination with regularly planned outages

Summary

Set the Goal Posts

Define the level and degree of the overall objective of the infrastructure upgrade

- Keep the final objective in mind
- Insure that people are aware of the long term goals
- Recognize that delays may occur due to economic situations
- Stick to the plan



Summary

We can do this with our existing resources

This decision should be carefully thought through and will vary depending on the situation

- Don't underestimate the amount of work required
- Is your organization really set up to assess, plan and execute the required upgrades?



Case Study

US Customer

Plant originally built in the 1940's and underwent 2 major expansions from previous Owners (3 in total)

Plan & Roadmap for a Long Term Upgrade

- Plant Audit to update documentation
- New Control System and Network defined
- New Substation and distribution system defined
- New Electrical Rooms with New Smart MCCs
- Review and addition of some field devices
- Re-wiring of field devices required
- Preliminary Design and Capital Cost Estimates completed for submission for capital funding
- Process Segregation included in new design for controls and power distribuon
- Six different procs areas defined and long term multi-phase upgrade plan finalized.



Case Study – Substation & Switchgear

Before – circa 1940's

- Old Structure
- Multiple dedicated transformers nearing end of service life
- 2400V and 480V secondary
- Indoor & Outdoor Switchgear
- Main distribution at 480V



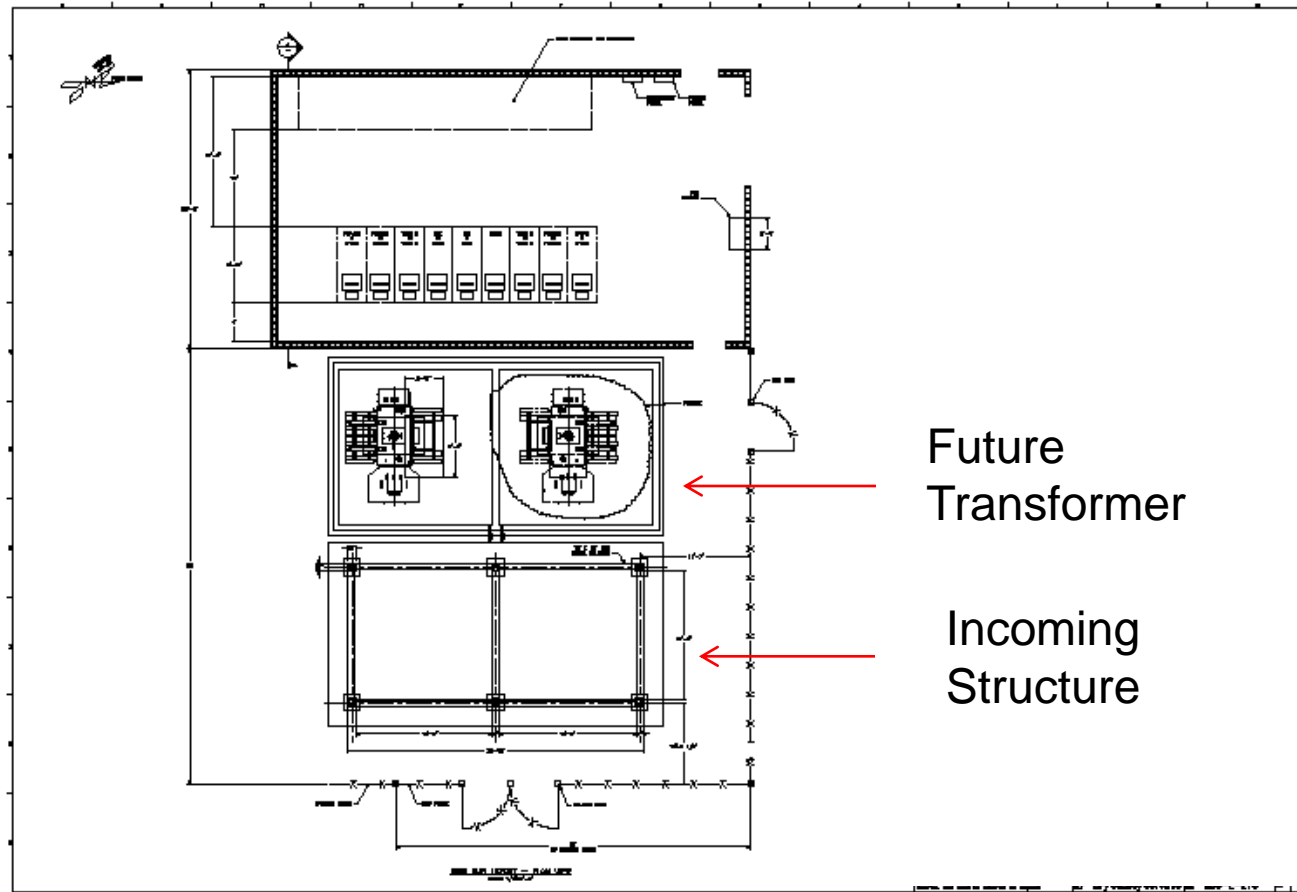
After (Soon) – circa 2014

- New Incoming Structure to be installed
- New Main TFR
- Provision for Future 2nd TFR
- Building with new 5 kV switchgear
- Main Distribution at 4160V



Case Study Substation & Switchgear

Layout with Structure & Future Transformer



Future
Transformer

Incoming
Structure

Case Study – Substation & Switchgear

Before – circa 1940's

- Main 480V Air Circuit breakers
- Arc Flash hazard
- Long 480V feeders to local MCC Locations



After

- New building housing switchgear
- Room for expansion for future loads
- New 5 kV vacuum breakers
- Main Distribution at 4160V
- New Underground duct bank feeder system



Case Study – Distribution & MCCs

Before

- Original Distribution Feeders at 480V From main substation
- MCC's installed in open process areas



After

- New Electrical Rooms for 480V PDC's and New MCC's segregated by Process area
- New Operator Control Room on second level



Case Study - Controls

Before

- Old Control Room with Mimic Panel
- Some PLCs for one process Area



After

- New Control Room under Construction
- Controls Upgrade will be staged based on process areas defined in plan



ANDRITZ Automation

Thank You!

